Dear friends of the Bethany Birches Camp Association,

I write with joy in my heart for all that God continues to do at camp. I write with joy for all that *you* continue to do at camp! As you know, change has marked the recent years at camp. From pricing, to summer staff salary; from facility improvements to receiving hard news about facility; from few winter programs to more winter programs; yet, sometimes it feels that there hasn't been much



change. Our mission remains the same and so does the support network of BBC. Each summer many campers come for fun and the low price BBC Donors provide. Each summer, some campers leave with great impact in their life.

This chart shows the amount of scholarship and subsidy provided in 2011 that allows so many campers to come who otherwise could not attend:

| Year | Total Kids to Camp \$ Given | # of Campers Benefited | Price For 1 Week of Camp | Average Kids to Camp Dollars Per Camper | Tier Discounts |
|------|-----------------------------------|------------------------------|-----------------------------|---|-----------------|
| 2009 | \$6000 | 65 | \$225 | \$92 | NA |
| 2010 | \$8000 | 63 | \$250 | \$127 | NA |
| 2011 | \$9000 | 76 | \$250/\$300/\$350 | \$118 | \$20,250 (174)1 |

While some things are changing at camp and some things remain the same, we continue to look forward to a bright future led by the One who sheds the light. One of my favorite parts of what seems to be in the camp's future is the integration of teen campers in program and leadership. More teens are becoming interested in the short programs we have available for them and increasingly, they are applying for the internship. This summer there will be at least 5 campers in the summer internship and a few recent teen campers on staff. Hopefully interns will rejoin the following summer as assistant counselors. And, maybe they will continue to participate in the future as donors, board members, staff and volunteers. I believe this is a key part of sustainability for BBC.

Speaking of sustainability, I see some significant challenges ahead. Simply put, they include the challenge of involving alumni, reaching out to a secular region with a relevant, spiritual message (JESUS! - which requires us to be the embodiment of Jesus) and unity in how to further our mission. I believe we are making progress in each of these areas. I believe each of these three topics, if addressed well, will greatly increase our sustainability. We must move together, led by the Spirit of God.

As we look toward the future and consider what may lie ahead, our Father's words written in Jeremiah 29: 11-12 can give us courage. In The Message (next page):

I know what I'm doing. I have it all planned out—plans to take care of you, not abandon you, plans to give you the future you hope for. ¹²"When you call on me, when you come and pray to me, I'll listen.

I believe that God will not abandon us and will continue to inspire, lead and grow the camp as the leadership of Bethany Birches looks to The Initiator and Sustainer of the camp!

_

¹ Number in parenthesis was total number of campers taking lower than top tier price

There is so much that could be written each year about what transpires on this hill. At the Annual Association Gathering we will cover some of our most impacting memories. While coming to the meeting is a very good way to catch up on the happenings of the camp, you can also stay in touch all year long. We are communicating more than we used to, especially through online mediums. Here are some you may be interested in:



You can find the camp on Facebook simply by searching there for Bethany Birches Camp. You'll find our page. If you "like" the page, you'll see the camp's updates in your news feed.



Twitter – It's sort of like group texting. We often tweet short bits of news with a link to a blog post or more details. It's a simply way to hear a quick bit.



BBC TV! Seriously – there are over 80 videos on the camp's You Tube channel. Many of the videos are 1-5 minutes. You can watch camp in a short bit of time (esp. video from program)



The growing camp blog. Amber and I are learning quite a bit about blogging and how to include useful stuff on camp. You can subscribe to receive blog updates – bethanybirches.org/blog



Email. Old hat right? You should be receiving at least the monthly contact. If you aren't, sign up! You can do that here - bethanybirches.org/twitter.

There is also the website and association login. The association section of the site includes operational and governance documents from director's reports to board minutes and by-laws. If you need your login, let me know (brandon@bethanybirches.org). I expect to begin using an easier to use format found here - sites.google.com/a/bethanybirches.org/info/ (you will only be able to find this page if you have the link... please be discrete about who you send it to).

If none of this works, just call me (802-672-5220) and tell me you want me to call you each month. I'll do that. I'd also be happy to write you a letter each month or print my favorite online posts and mail to you.

Will you please keep up with camp and stay in touch using whichever channels are easy for you? We need you!

Please see the following pages for some of the basic statistics we keep including last year's finance. Thank you for your work, support and love of Bethany Birches Camp. May the Kingdom come!

For the board of directors and staff,

Brandon Bergey
Executive Director

May 11, 2012

 ${\it P.S.-I'm~putting~together~the~Resource~Development~Team} \\ {\it for~the~Pavilion~project~between~now~and~July.} \\ {\it If~you~have} \\$

interest in hearing about this or perhaps joining the team, I'd love to tell you more.

Finance

| Income | 2010 | 2011 |
|---|--|--|
| Contributed support | | |
| Business Contribution | 600 | 2,500 |
| Church Contribution | 22,600 | 14,500 |
| Individual Contribution | 63,000 | 53,000 |
| Nonprofit Org. Grants | 1,000 | 900 |
| Pavilion Project | 0 | 2,500 |
| Earned revenues | | |
| Program | 73,000 | 78,300 |
| Rental | 20,000 | 21,700 |
| Retail Sales | 4,500 | 5,200 |
| Other income ² | 5,500 | 5,100 |
| Special Events | 19,500 | 30,700 |
| Total Income | 209,700 | 214,400 |
| Total Cost of Goods Sold | 3,500 | 7,500 |
| O D | (| (|
| Gross Revenue | 206,200 | 206,900 |
| Expense | 206,200 | 206,900 |
| | 10,500 | 8,800 |
| Expense | · | |
| Expense Building & Renovations | 10,500 | 8,800 |
| Expense Building & Renovations Pavilion Project | 10,500 | 8,800 22,100 |
| Expense Building & Renovations Pavilion Project Communications | 10,500 0 11,000 | 8,800 22,100 12,400 |
| Expense Building & Renovations Pavilion Project Communications Insurance, Staff Dev.3 | 10,500 0 11,000 10,500 | 8,800 22,100 12,400 8,500 |
| Expense Building & Renovations Pavilion Project Communications Insurance, Staff Dev. ³ Food, Supplies, Maintenance | 10,500 0 11,000 10,500 35,000 | 8,800 22,100 12,400 8,500 37,700 |
| Expense Building & Renovations Pavilion Project Communications Insurance, Staff Dev. ³ Food, Supplies, Maintenance Taxes & Utilities | 10,500 0 11,000 10,500 35,000 18,000 | 8,800 22,100 12,400 8,500 37,700 18,300 |
| Expense Building & Renovations Pavilion Project Communications Insurance, Staff Dev. ³ Food, Supplies, Maintenance Taxes & Utilities Operational Expenses ⁴ | 10,500 0 11,000 10,500 35,000 18,000 2,000 | 8,800 22,100 12,400 8,500 37,700 18,300 2100 |
| Expense Building & Renovations Pavilion Project Communications Insurance, Staff Dev. ³ Food, Supplies, Maintenance Taxes & Utilities Operational Expenses ⁴ Other personnel expenses | 10,500 0 11,000 10,500 35,000 18,000 2,000 3,500 | 8,800 22,100 12,400 8,500 37,700 18,300 2100 3,600 |
| Expense Building & Renovations Pavilion Project Communications Insurance, Staff Dev. ³ Food, Supplies, Maintenance Taxes & Utilities Operational Expenses ⁴ Other personnel expenses Salaries & related expenses | 10,500 0 11,000 10,500 35,000 18,000 2,000 3,500 91,000 | 8,800 22,100 12,400 8,500 37,700 18,300 2100 3,600 96,300 |
| Expense Building & Renovations Pavilion Project Communications Insurance, Staff Dev. ³ Food, Supplies, Maintenance Taxes & Utilities Operational Expenses ⁴ Other personnel expenses Salaries & related expenses Special Event Costs | 10,500 0 11,000 10,500 35,000 18,000 2,000 3,500 91,000 300 | 8,800 22,100 12,400 8,500 37,700 18,300 2100 3,600 96,300 300 |

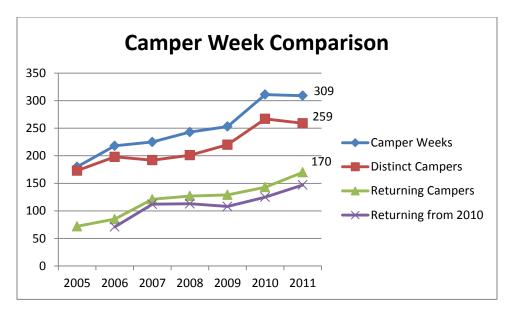
Cash in all accounts as of 12/31/2011: \$108,000

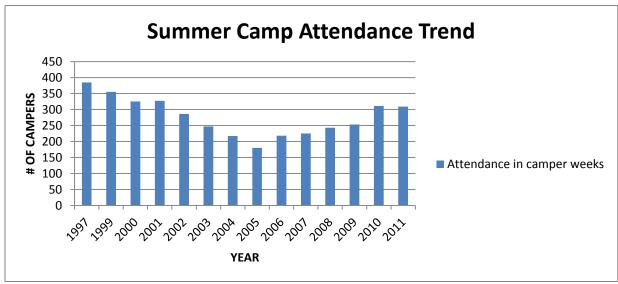
Cash & In-kind needed over the next three years: ~\$1,800,000

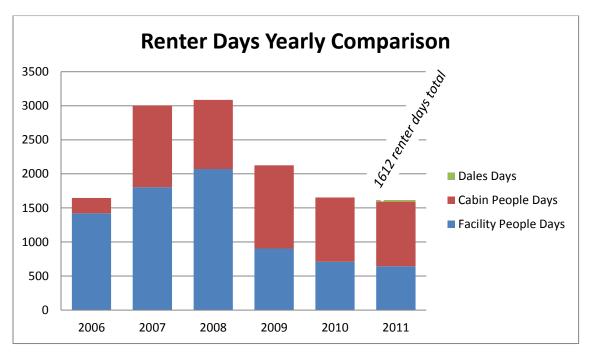
² Consists mainly of Summer Food Service Program & Interest earnings

³ Consists of Total Insurance, Staff Development, Membership Fees, Books/Subscriptions/Reference

⁴ Consists of Software and credit card processing fees (also added are interest expense, gifts and educational expense)







Board Member Listing 2011

| Board Member | Title and Appointment/Election | Term⁵ |
|-------------------------------|----------------------------------|---------------------------------|
| Dave Ross | Director – Elected | Began 1 st term 2011 |
| Sandy Soho | Director – Elected | Began 1 st term 2011 |
| Matt Maxham | Director – Bethany Appointed | Began 1 st term 2011 |
| Scott Hepler | Director – Elected | Began 2 nd term 2011 |
| Kevin Cox | President – Taftsville Appointed | Began 1 st term 2009 |
| Naomi Moyer | Secretary – Bethany Appointed | Began 3 rd term 2009 |
| Jeff Rosenberger | Director – Elected | Began 2 nd term 2009 |
| Philip Lapp | Treasurer – Elected | Began 2 nd term 2010 |
| Tom Emery | Director – Elected | Began 2 nd term 2010 |
| Andover Representative | Director – Andover Appointed | Remains open |

Staff Listing 2011

| Na | ıme | Position | |
|----------|-----------|---|--|
| Gregory | Bishop | Seasonal Maintenance Manager | |
| Bailey | Bontrager | Counselor | |
| Bethany | Bowman | Counselor | |
| Alyssa | Coffin | Asst. Counselor & Social Media Videographer | |
| Chelsea | Cox | Video Producer | |
| Kasey | Donna | Cook | |
| Ben | Doria | Counselor | |
| Jenna | Eshleman | Counselor | |
| Katelyn | Golding | Program Extraordinaire | |
| Rebecca | Golding | Head Cook | |
| Max | Halik | Asst. Counselor | |
| Sarah | Kussman | Asst. Counselor | |
| Kaela | Landis | Counselor | |
| Kimberly | Lane | Program Extraordinaire | |
| Brandon | Longacre | Counselor | |
| Hugh | Randall | Counselor | |
| Hannah | Shelly | Counselor | |
| Amber | Bergey | Program Director | |
| Brandon | Bergey | Executive Director | |
| Margaret | Campbell | Office Volunteer | |
| Rebecca | Havard | Cleaning Extraordinaire | |

⁵ Our by-laws allow three consecutive three-year terms. That would be a total of 9 years if a member served all three terms in a row. After three terms, a board member is required to step down for at least one year before starting another term.